



Prevention Plan for Corruption Risks and Related Offenses

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Scope and Objective

In compliance with Decree-Law 109-E/2021, of December 9, ebankIT has decided to adopt a set of measures in the field of anti-corruption, highlighting the good practices already provided for in its Code of Ethics and Conduct, available at www.ebankit.com.

ebankIT also considers the International Standard NP ISO 37001:2018, structuring its measures in a continuous improvement cycle.

The law considers it essential to strengthen and enhance the mechanisms for preventing and detecting corruption and related crimes. Thus, the anti-corruption strategy identifies seven priorities for reducing the phenomenon of corruption:

- Commitment to a zero-tolerance policy.
- Assess the risks.
- Set clear goals and strategies for your anti-corruption efforts.
- Develop and enforce anti-corruption programs and policies throughout ebankIT, including your supply chain.
- Regularly monitor and evaluate the effectiveness of ebankIT's anti-corruption measures.
- Communication progress, transparency are key to building trust and continuous improvement.
- Provide ongoing training to employees about anti-corruption policies and practices.
- Manage a whistleblower mechanism.
- Conduct thorough checks on third parties, including suppliers and partners, to ensure they adhere to ebankIT's anti-corruption standards.
- Develop systems that can monitor transactions and flag potential issues.

ebankIT will ensure that it contributes to building a better society.

Legal Types and Offences

Under Decree-Law 109-E/2021, corruption and related offenses are defined as the following crimes (see List of Offenses attached):

1. Corruption;
2. Improper receipt and offering of an advantage;
3. Embezzlement;
4. Economic participation in business;

5. Extortion;
6. Abuse of power;
7. Malfeasance;
8. Influence peddling;
9. Money laundering or fraud in obtaining or diverting subsidies, grants or credit.

Anti-Corruption Compliance Officer

ebankIT's Executive Committee has appointed the *Compliance and Continuous Improvement Director* - CCI Director as the Anti-Corruption Compliance Officer.

To this end, he has been given the responsibility and delegated the necessary authority to ensure the effective operation of the Corruption Prevention System, namely:

- A. Executing, monitoring and reviewing the Prevention Plan for Corruption Risks and Related Offenses (PPCRRO).
- B. Supervising the design and implementation of the Corruption Prevention System.
- C. Providing advice and guidance on the Corruption Prevention System and issues associated with corruption.
- D. Ensuring that the Corruption Prevention System complies with the requirements of the standard and applicable legislation.
- E. Reporting on the performance of the Corruption Prevention System to the Executive Committee.

ebankIT's Activity

ebankIT is a FinTech software company that develops an omnichannel platform for the banking sector to enable banks and other financial institutions, such as credit unions, to innovate and adapt quickly to the demands of the digital transition. The ebankIT digital platform has helped financial institutions around the world to quickly implement banking solutions for their clients and internal teams.

There are currently more than 100 full-time employees at ebankIT. The ebankIT portfolio comprises the following components: Internet Banking, Mobile Banking, Wearable Banking, Branch Front Office, Contact Center, Account Opening, Social Banking, Voice Banking, Augmented Reality, Analytics, Campaigns Management, among others.

Assessment Of Risks of Corruption and Related Offences

ebankIT's Prevention Plan of Corruption Risks and Related Offenses (PPCRRO) establishes the principles, guidelines and responsibilities for proper risk identification, analysis, classification, treatment and response. It promotes the broadening of the scope of analysis and assessment of the risk of corruption, thus involving all units of the internal organizational structure.

Its purpose is to create and protect value, improve performance, support decision-making and the achievement of objectives by mitigating situations that could expose ebankIT to acts of corruption and related offenses. It applies to the distinct levels of risk to which ebankIT is exposed.

Guiding Principles

Each area must be responsible for managing, identifying, monitoring and periodically updating its risks, reviewing the assessment made of the impact and probability of occurrence.

The risk management process is a continuous and systematic process, since new risks may arise, and existing ones may change or cease to be relevant.

To improve the risk management model, the methodology used is reviewed and the criteria and parameters used are reassessed on an annual basis. The aim is to achieve an increasingly effective and robust model.

The communication process supports and facilitates the most effective application of risk management. Sharing timely and relevant information is fundamental to raising awareness and empowering the entire organization and thus promoting the dissemination of the risk culture, as well as accountability for risks and internal controls.

Principles for the Internal Governance of Risk Management

The Executive Committee is responsible for approving and periodically reviewing ebankIT's general strategies and relevant policies.

To this end, it must:

- Understand the major risks occurring and establish acceptable levels for such risks.
- Approve the organizational structure that clearly determines responsibilities, powers and reporting lines.
- Ensure that the Heads of Departments take the necessary steps to identify, measure, monitor and control such risks.

The Executive Committee is ultimately responsible for ensuring that adequate internal control is established and maintained.

The Heads of Departments are responsible for:

- Implementing strategies and policies approved by the Executive Committee.
- Developing processes to identify, measure, monitor and control risks.
- Maintaining an operational organizational structure and ensuring that delegated responsibilities are effectively fulfilled.

- Establishing appropriate internal control policies and monitoring the adequacy and effectiveness of the internal control system.

The Executive Committee and the Heads of Departments have a responsibility to promote high standards of ethics and integrity and to establish a culture in the organization that shows and demonstrates to all employees and at all levels the importance of internal controls.

All ebankIT employees must understand their role in the internal control processes and must be involved.

Control Activities and Segregation of Duties

Control activities are an integral part of the day-to-day activities at ebankIT. Effective internal control requires control activities to be defined at all business levels.

This control structure should include:

- Top-level reviews;
- Appropriate control activities for different areas;
- Physical controls;
- Checks on compliance with exposure limits and follow-up of non-compliance situations;
- A system of approvals and authorizations; and,
- A system of verification and reconciliation.

Effective internal control requires that there is an adequate segregation of duties and that employees do not have responsibilities assigned in a situation of conflict of interest.

The areas with potential conflicts of interest are identified in HRM.0032 - Segregation of duties matrix.

On the other hand, effective internal control requires the availability of adequate and complete financial operating information, as well as external data and information on events and conditions relevant to the decision-making process. The information must be dependable, timely and accessible and must also be available in a consistent form.

This information is accessible at SharePoint\FINDD\Area.

The financial controls implemented to ensure the proper management of financial transactions are:

- Segregation of duties, so that the same person cannot propose and approve a payment.
- Appropriate authorization levels for approving payments (so that the highest transactions require approval by the Executive Committee).
- Obligation to affix at least two signatures to payment approvals.

- Obligation to attach appropriate supporting documentation to payment approvals.
- Restriction on the use of cash and implementation of effective cash control methods.
- Requirement for periodic management review of significant financial transactions.
- Implementation of periodic and independent financial audits.

The non-financial controls implemented to help ensure the proper management of purchases, operations and other non-financial aspects are:

- Selecting contractors, subcontractors, suppliers and consultants who have been subject to a prior evaluation process, in which the possibility of their involvement in cases of corruption is assessed.
- Assessment of the need and legitimacy of the services to be provided to the organization by a business partner, when deemed necessary (excluding clients).
- Strengthen the due diligence process for contractors, suppliers, and consultants assessing their compliance with anti-corruption standards, alignment with ebankIT Code of Ethics and Business Conduct and formalization of Commitment term [HRM.0033].
- Assessment of the adequate provision of services.
- Assessment of the reasonableness and proportionality of any payments to be made in respect of the services awarded. This is particularly important to avoid the risk of the business partner using part of the payment to make a bribe on behalf of or in the interests of ebankIT.
- Awarding contracts, whenever possible and reasonable, only after the number of bids defined, in the Third-Parties Management Policy [PSA.006], has been submitted.
- Obligation to have at least two people evaluating the bids and approving the award of a contract (Board Members).
- Implementation of a segregation of duties, so that the person who authorizes the award of the contract is different from the person who requested the purchase order.
- More demanding management supervision of transactions that potentially pose a high risk of corruption.

ebankIT implements cybersecurity controls to protect sensitive data and systems. This includes regular security audits, penetration testing, and the use of encryption methods to safeguard against cyber threats.

Review and Updates

ebankIT will ensure that all anti-corruption measures and controls are reviewed and updated periodically to adapt to new risks and changes in the regulatory environment. This will involve regular audits and assessments by the Compliance and Continuous Improvement Department.

Information and Communication

Efficient internal control requires effective communication channels to ensure that all employees clearly understand and adhere to the policies and procedures that affect their duties and responsibilities, and that any other relevant information reaches the appropriate recipients.

The policies and procedures are available on the ebankIT website at www.ebankit.com. In the process of onboarding new employees, it is part of the process to make them aware of these rules to keep the controls active. Whenever necessary, internal communications initiatives are held to remind people of these rules, to ensure they are updated on anti-corruption policies and procedures.

Internal Control and Risk Management

1st Line of Defense: Heads of Departments and Team Leaders

As the first line of defense, Heads of Departments and Team Leaders manage risks and have responsibility for them. They are also responsible for implementing corrective actions to resolve deficiencies in processes and control mechanisms.

This 1st Line identifies, assesses, controls and mitigates risks, outlining the implementation of internal policies and procedures to ensure that activities are carried out in accordance with established goals and objectives.

Through the implementation of the controls, cases of non-compliance can be identified. Potentially identified situations should be referred to the Compliance and Continuous Improvement Department (CCID), to compliance@ebankit.com.

2nd Line of Defense: Risk Management

The Finance Department is responsible for Enterprise Risk Management (FIN.0011), in which it identifies, assesses and controls, in a global and integrated manner, the risks associated with ebankIT's activities, and for the corruption risk matrix in the Annex to this document, to ensure that the risks remain at controlled levels for ebankIT.

The Finance Department interacts with the Compliance and Continuous Improvement Department to ensure appropriate policies, procedures and controls.

The risk management policy and methodology are adjusted to the nature and mission of ebankIT and consider international standards, policies and good practices.

3rd Line of Defense: Internal Audit

Internal audits are coordinated by the *Compliance* and *Continuous Improvement* Department. Internal audit is responsible for auditing compliance with established controls.

Internal audit is an independent and impartial activity in relation to other departments and units, with a direct reporting line to the Executive Committee, and which aims to ensure, in an impartial manner, effectiveness, operability, security and compliance of services, systems, processes and activities.

All areas of ebankIT's activity are susceptible to internal auditing, but it is preferably directed at the units, activities, processes and systems that pose the greatest potential risk, to give priority to preventing the most significant risks, inherent to the complexity and dynamics of accelerated change that characterize the context of ebankIT's activity.

Whistleblower Protection

ebankIT is committed to protecting individuals who report suspicious activities or offences, to ensure the protection of the whistleblower, a set of measures is in place and can be consulted on our Reporting Channel [PSA.0033]. By incorporating these elements, ebankIT can ensure that whistleblowers are adequately protected and encouraged to report any suspicious activities or offences.

Performance Metrics

ebankIT will establish clear performance metrics to evaluate the effectiveness of anti-corruption measures and controls. These metrics will be reviewed regularly, and the results will be reported to the Executive Committee to ensure continuous improvement.

Adequacy of Risks and Measures Implemented

The risk management matrix for corruption and related offenses described in the Appendix complements the risks defined in Enterprise Risk Management (ERM) FIN.0011.

Annex

Caption:

S - Severity

1 - Insignificant; 2 - Limited; 3 - Significant; 4 - High.

P - Probability

1 - Rare; 2 - Occasional; 3 - Frequent; 4 - High.

Risk level = S*P

1 to 3 - Very Low; 4 - Low; 6 - 9 Medium; 12 - 16 High (High or Maximum).

Table 1: Risks and Preventive Measures

Activity	Inherent risk					Residual risk			
	Risk	Prevention Measures	S	P	Risk Level	Additional measures	S	P	Risk Level
Accepting offers, invitations	Influencing decisions, bribery, conflict of interests, favoritism.	1. ebankIT Code of ethics and Business Conduct. 2. AML Policy	3	1	Low	N/A	3	1	Low
Allocating offers, invitations	Influencing decisions, bribery.	1. ebankIT Code of ethics and Business Conduct. 2. AML Policy.	3	1	Low	N/A	3	1	Low
Allocation of donations, partnerships and sponsorships.	Influencing decisions, bribery, conflict of interest.	1. ebankIT Code of ethics and Business Conduct. 2. AML Policy.	3	1	Low	N/A	3	1	Low
Audit activities	Potential loss of independence and objectivity, devaluation of evidence of wrongdoing, collusion/cover-up of irregular practices.	1. Adoption of Internal Audit methodology in accordance with ISO 19011.	4	2	Medium	Audit Reports should be validated by CCI and Finance.	4	1	Low

Activity	Inherent risk			Residual risk					
	Risk	Prevention Measures	S	P	Risk Level	Additional measures	S	P	Risk Level
	Bias in audit findings. Inadequate audit procedures. Failure to detect corruption.	2. Review of audit reports and conclusions (<i>4 eyes principle</i>).							
Business relations with natural/collective persons from countries with a high level of corruption	Risk of establishing corrupt relationships, bribery, money laundering.	1. Due diligence in accordance with the Third-Party Management Policy. 2. ebankIT Code of ethics and conduct. 3. Awareness raising.	3	1	Very Low	N/A	3	1	Very Low
Business relations with natural/collective persons from countries with a high level of corruption	Reputational damage.	1. Due diligence in accordance with the Third-Party 2. Awareness raising.	4	1	Low	N/A	4	1	Low
Business with sanctioned countries	Risk of doing business with sanctioned countries; financial penalties; legal violations.	Due Diligence in accordance with Third-Parties Management Policy.	3	1	Very Low	N/A	3	1	Very Low
Business with sanctioned countries	Reputational damage.	1. Due diligence in accordance with the Third-Parties Management Policy. 2. Awareness raising.	3	1	Very Low	N/A	3	1	Very Low
Cash flow Management	Undue transfers/payments; fraudulent transactions; money laundering	1. Finance procedures. 2. ebankIT Code of Ethics and Business Conduct.	4	1	Low	Segregation of duties	4	1	Low

Activity	Inherent risk			Residual risk						
	Risk	Prevention Measures		S	P	Risk Level	Additional measures	S	P	Risk Level
Cash/Funds management	Undue access to funds in bank accounts and appropriation of amounts by falsifying/ tampering with documents; money laundering; fraudulent/unauthorized transactions.	1. Finance Procedures. 2. Incident Response Plan.		4	2	Medium	Segregation of duties	4	2	Medium
Coding, product development	Manipulation of code and algorithms; fraudulent code/functions	1. Segregation of duties 2. Multiple layers of code review 3. ebankIT Code of ethics and Business Conduct.		3	1	Low	N/A	3	1	Low
Coding, product development	ebankIT intellectual property stolen	1.ebankIT Code of ethics and Business Conduct. 2.ASoft intellectual property deposit.		4	1	Low	N/A	3	1	Low
Coding, product development	Use of unlicensed software/code	ebankIT Code of ethics and Business Conduct.		4	1	Low	N/A	4	1	Low
Coding, product development	Illegal features according to country-specific legislation; financial penalties.	Client contracts.		4	1	Low	N/A	4	1	Low
Functioning of the Board of Directors	Use or disclosure of privileged and/or confidential information for its own benefit and/or that of a third party.	1. Recording of analyses, proposals and resolutions of the Board of Directors. 2. Signature of the minutes of the Board of Directors' meetings by all members present.		3	1	Very Low	N/A	3	1	Very Low
Functioning of the Board of Directors	Acceptance of benefits for the attribution of advantages to oneself or a third party.	1. Recording the analyses and proposals and resolutions of the Board of Directors Minutes. 2. Signature of the minutes of the Board of Directors meetings by all members present.		3	1	Very Low	N/A	3	1	Very Low

Activity	Inherent risk					Residual risk			
	Risk	Prevention Measures	S	P	Risk Level	Additional measures	S	P	Risk Level
Functioning of the Board of Directors	Omission/manipulation/adulteration of information with the aim of prejudging decisions.	1. Recording of the Board's analyses and proposals and deliberations in the minutes. 2. Signature of the minutes of Board meetings by all members present.	3	1	Very Low	N/A	3	1	Very Low
Functioning of the Board of Directors	Lack of oversight; failure to ensure compliance.	1. Documentation control. 2. Annual internal audit. 3. Job Descriptions.	3	1	Very Low	N/A	3	1	Very Low
Human Resources Management (Recruitment processes)	Acceptance of benefits for the attribution of advantages to oneself or a third party.	1. ebankIT Code of ethics and Business Conduct. 2. Awareness raising.	3	1	Very Low	N/A	3	1	Very Low
Human Resources Management (Recruitment processes)	Use or disclose privileged and/or confidential information for own benefit and/or that of a third party.	1. ISO/IEC 27001 controls. 2. ebankIT Code of ethics and Business Conduct. Awareness raising.	3	1	Very Low	N/A	3	1	Very Low
Human Resources Management (Recruitment processes)	Lack of transparency; favoritism; nepotism.	ebankIT Code of ethics and Business Conduct.	3	1	Very Low	N/A	3	1	Very Low
Information Security and Privacy Management	Improper access to confidential information in the context of financial proposals.	1. Controls within the scope of ISO/IEC 27001. 2. SOC 2 Type 2 report.	3	1	Very Low	N/A	3	1	Very Low
Information Security and	Dependence on critical suppliers.	Monitor activities by auditing critical suppliers.	4	2	Medium	Supplier Management Policy Review	4	1	Low

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Activity	Inherent risk			Residual risk					
	Risk	Prevention Measures	S	P	Risk Level	Additional measures	S	P	Risk Level
Privacy Management									
Information Security and Privacy Management	Phishing and Social Engineering Attacks	Awareness and training.	4	2	Medium	Training exercises.	4	2	Medium
Information Security and Privacy Management	Vulnerabilities in confidentiality, integrity and availability of Information Security.	Maintenance of the information security system in accordance with ISO/IEC 27001.	4	2	Medium	Training actions to strengthen awareness and knowledge of best practices related to cybersecurity.	3	1	Very Low
Information Security and Privacy Management	Leakage and improper disclosure of information.	1. Maintenance of Information Security System in accordance with ISO/IEC 27001. 2. Maintenance of a Privacy System in accordance with ISO/IEC 29100. 3. Incident Response Policy and Plan.	3	2	Medium	Reinforce DLP controls	3	1	Very Low
Information Security and Privacy Management	Financial penalties as result of breaches, inadequate or untimely response to the exercise of rights.	1. Maintenance of Information Security System in accordance with ISO/IEC 27001. 2. Maintenance of a Privacy System in accordance with ISO/IEC 29100. 3. Incident Response Policy and Plan. 4. Data subjects requests' response policy.	3	2	Medium	Training actions to strengthen awareness and knowledge of best practices related to cybersecurity and privacy.	3	1	Low

Activity	Inherent risk			Residual risk					
	Risk	Prevention Measures	S	P	Risk Level	Additional measures	S	P	Risk Level
Information Security and Privacy Management	Reputational damage as result of breaches, inadequate or untimely response to the exercise of rights.	1. Maintenance of Information Security System in accordance with ISO/IEC 27001. 2. Maintenance of a Privacy System in accordance with ISO/IEC 29100 3. Incident Response Policy and Plan. 4. Data subjects requests' response policy.	3	2	Medium	N/A	3	1	Low
Information Security and Privacy Management	Suppression of activities: by intervention of control authorities, incidents, attacks.	1. Maintenance of Information Security System in accordance with ISO/IEC 27001. 2. Maintenance of a Privacy System in accordance with ISO/IEC 29100. 3. Incident Response Policy and Plan and Business Continuity Plan.	3	2	Medium	Training actions to strengthen awareness and knowledge of best practices related to cybersecurity and privacy.	3	1	Low
Managing the performance appraisal and progression process	Acceptance of benefits for the attribution of advantages to oneself or a third party.	1. ebankIT code of ethics and Business Conduct. 2. Awareness raising. 3. Monitoring of the process by HR and with the approval of the Executive Committee.	3	1	Very Low	N/A	3	1	Very Low
Managing the performance appraisal and progression process	Omission/manipulation/adulteration of information to influence decisions.	1. ebankIT Code of ethics and Business conduct. 2. Awareness raising.	3	1	Very Low	N/A	3	1	Very Low

Activity	Inherent risk			Residual risk					
	Risk	Prevention Measures	S	P	Risk Level	Additional measures	S	P	Risk Level
		3. Monitoring of the process by HR and with the approval of the Executive Committee.							
Managing the performance appraisal and progression process	Bias in appraisals; favoritism; lack of recognition.	1.ebankIT Code of ethics and Business Conduct. 2.HR supervision and calibration process.	3	1	Very Low	N/A	3	1	Very Low
Marketing and Sales	Misleading customers and prospects about the capabilities, deceptive marketing.	1. ebankIT Code of ethics and Business Conduct. 2. Client contracts.	4	1	Low	N/A	4	1	Low
Procurement of goods and services	Not choosing the best option for the supply of goods or services; influence and favoring/favoring of the entities involved with the aim of obtaining their own gains and benefits.	1. Third parties management policy. 2. Finance Procedures. 3. ebankIT Code of Ethics and Business Conduct. 4. Due diligence. 5. Annual internal audit.	4	2	Medium	Awareness-raising through training for Heads of Departments.	2	1	Very Low
Procurement of goods and services	Overpaying for goods and services; non-competitive contract.	1. Third parties management policy. 2. Finance Procedures. 3. ebankIT Code of Ethics and Business Conduct.	4	2	Medium	Awareness-raising through training for Heads of Departments.	2	1	Very Low
Procurement of goods and services	Influence of suppliers (goods and/or services) on the structure and favoritism of the entities involved in the contracts awarded.	1. Third Party Management Policy. 2. Finance Procedures. 3. ebankIT Code of Ethics and Business Conduct.	4	2	Medium	Awareness-raising through training for Heads of Departments.	2	1	Very Low

Activity	Inherent risk					Residual risk			
	Risk	Prevention Measures	S	P	Risk Level	Additional measures	S	P	Risk Level
Product maintenance	Service interruptions due to misuse of the product, bugs, updates, local code changes; reputational damage; financial penalties.	1. Specialized team. 2. Documented code and implementation process. 3. ebankIT Code of ethics and Business Conduct. 4. Client contracts. 5. Insurance.	4	1	Low	N/A	4	1	Low
Relationship with public officials and/or PEPs	Media exposure that could influence reputation, bribery, conflict of interest.	Due Diligence in accordance with the Third-Parties Management Policy. 2. AML Policy	3	1	Very Low	N/A	3	1	Very Low
Relationship with public officials and/or PEPs	Lobbying for favors, trading influence	1. ebankIT Code of ethics and Business Conduct. 2. AML Policy.	3	1	Low	N/A	3	1	Low
Reporting activities	Adulteration of basic information for budget execution (budget monitoring).	1. Monthly submission of the budget execution file to the areas for validation.	3	1	Very Low	N/A	3	1	Very Low
Supplier monitoring	Not following the internal <i>workflow</i> defined in the Third-parties management policy.	1. Third Parties Management Policy. 2. Finance Procedures. 3. ebankIT Code of Ethics and Business Conduct. 4. Awareness. 5. Annual internal audit	4	2	Medium	Awareness-raising through training for Heads of Departments.	4	1	Low
Supplier monitoring	Failure to take legal / regulatory requirements into account in the supplier management process.	1. Third Parties Management Policy. 2. Annual internal audit.	4	2	Medium	Awareness-raising through training for Heads of Departments.	4	1	Low

Activity	Inherent risk			Residual risk						
	Risk	Prevention Measures		S	P	Risk Level	Additional measures	S	P	Risk Level
Supplier monitoring	Fraudulent invoicing	1. Third Parties Management Policy. 2. Finance Procedures. 3. ebankIT Code of Ethics and Business Conduct. 4. Awareness. 5. Segregation of functions.		4	1	Low	N/A	4	1	Low
Supplier monitoring	Acceptance of benefits to give advantages to oneself or a third party.	1. Third Parties Management Policy. 2. Finance Procedures. 3. ebankIT Code of Ethics and Business Conduct. 4. Awareness.		4	2	Medium	Awareness-raising through training for Heads of Departments.	4	1	Low